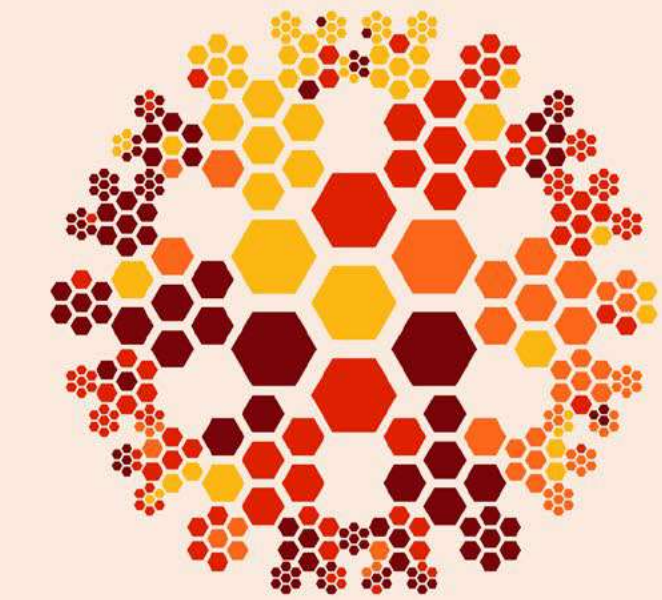


# ANNUAL REPORT 20 25



**Comunalia**

Alliance of Community  
Foundations of Mexico



## Message from President

### Luis Ruiz Saucedo

President of the Board, Comunalía

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For more than three decades, community foundations in Mexico have demonstrated that philanthropy can strengthen the social fabric and expand development opportunities in our communities. At Comunalía, our mission is to support and strengthen these institutions so that their impact becomes increasingly strategic and sustainable.

The community foundation movement is committed to development at the local level. Across the country, women and men are working to mobilize resources, strengthen the social ecosystem, and create conditions that enable communities to exercise their rights and participate in shaping their future.

When these capabilities are combined with philanthropic resources, multisectoral partnerships, and institutional strengthening processes, lasting solutions emerge that address local realities and contribute to well-being.

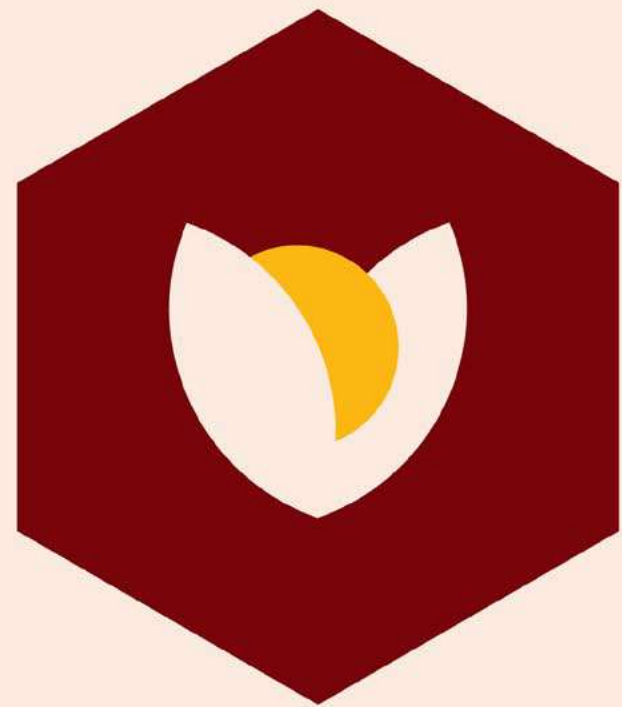
We present this **2025 Annual Report** in a context that demands new collective responses to increasingly complex social, economic, and environmental challenges. In this context, community foundations demonstrate that resilience is built through local organization, collaboration, and trust.

At the Alliance of Community Foundations of Mexico, we promote collective learning and action. We channel resources toward local initiatives, support community processes, and strengthen partnerships among citizens, businesses, academia, social organizations, international development agencies and governments.

This is made possible by the deep commitment of the foundations that make up our alliance, the communities with which we collaborate, and the individuals and institutions that trust in this model. Thank you, each of you, for walking alongside us.

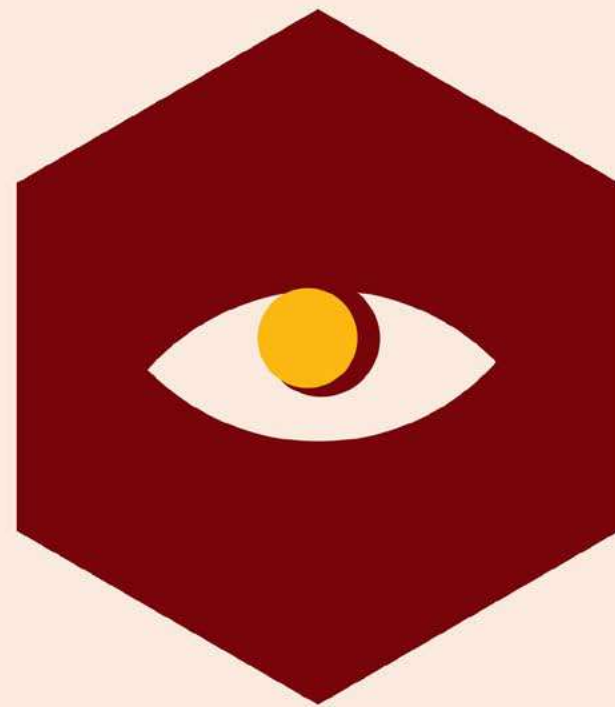
# Purpose

At Comunalia, we believe in the assets and wisdom of communities to transform their reality. That is why we **strengthen and coordinate** Mexico's community foundations as key actors in local change, **mobilizing capital and promoting collaboration for equitable, resilient, and self-managed development.**



## Mission

We strengthen, mobilize capital, and raise awareness of the work of community foundations in Mexico.



## Vision

We promote community foundations as an effective and innovative alternative for addressing Mexico's major social problems at the local level.



# Alliance of Community Foundations of Mexico

## Characteristics

Although they differ in origin and context, community foundations share a common conviction: to harness the power of the community. These are the characteristics and values of our model:

- Territory
- Community philanthropy
- Community development
- Autonomy
- Legality
- Comprehensive and strategic intervention
- Transparency and accountability



# Our Contribution to the Social Sector

Our Alliance is made up of 17 community foundations in 16 states across Mexico, which in 2025 collectively achieved the following:

## FUNDRAISING

Source of funds

**\$66.45** MILLION USD  
through donations



Local donors



National donors



International donors

# SOCIAL INVESTMENT

Allocation of resources

**\$54.56** MILLION USD  
invested in local communities

**+1,000** local CSOs and grassroots groups participating  
**+883,000** people benefited  
**1,487** organizations strengthened



Through **152** Managed Funds\*



Through **78** Social Investment Funds\*\*



Through **69 programs** implemented directly by Community Foundations\*\*\*

\*Resources managed by the CF, the allocation of which is determined by the fund's founder—either the donor (donor-advised fund) or the organization itself.

\*\*Resources managed by the CF around a specific theme, which are allocated to the community through calls for proposals or support, and for which the CF makes the investment decisions.

\*\*\*These are programs designed and operated directly by the Community Foundation, where it manages resources, hires staff, and assumes full responsibility for their implementation and results.



## CONNECTIONS AND PRESENCE

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**629**

Strategic  
partnerships  
established

**194**

Engagements in  
relevant forums and  
events

## ISSUES ADDRESSED IN THEIR TERRITORIES

---

- Education
- Health
- Social development
- Economic development
- Migration
- Environment
- Strengthening the social sector

## STRATEGIC LINES



**We mobilize  
capital**



**We raise  
awareness of and  
promote the work  
of community  
foundations**



**We strengthen  
Comunalía and its  
members**



STRATEGIC LINE

# We mobilize capital

We connect and mobilize financial, human, technical, and social resources to enhance the impact of community foundations and their local communities.

# Donor Diversification Strategy

We have implemented a strategy aimed at building long-term relationships with donors—including national and international companies and foundations—with a focus on strengthening Comunalía's sustainability and revenue diversification.

Our value proposition consists of Thematic Social Investment Funds, Strategic Alliances for Resource Mobilization, and the Community Foundation Strengthening Fund.

Results of the capital  
mobilization strategy:

**5 grants**

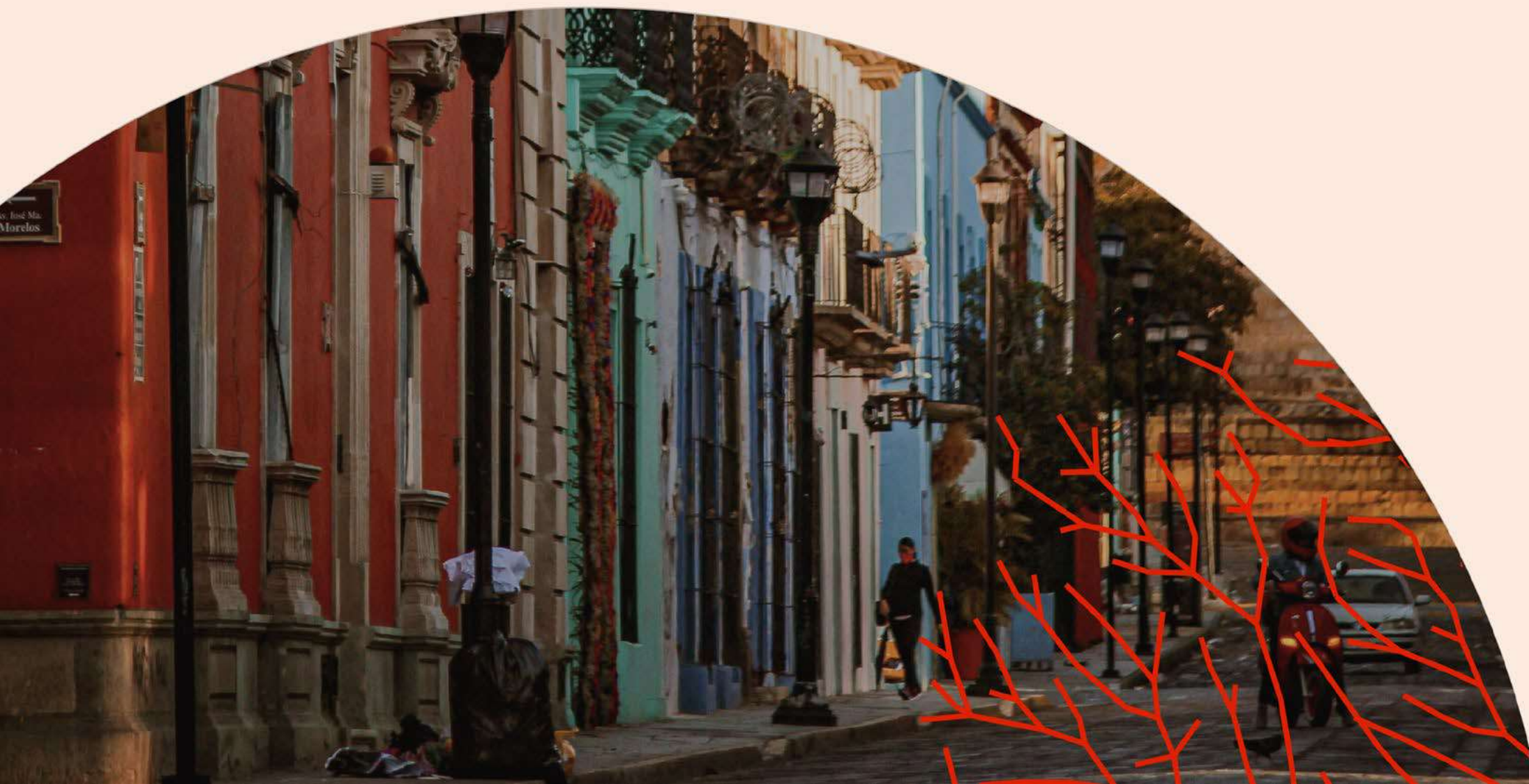
secured.

**50 outreach  
meetings**

to introduce Comunalía, its impact, and  
its value proposition.

**1 strategic  
partnership**

for resource mobilization with the Mexican Center for  
Philanthropy (CEMEFI), Alternativas y Capacidades  
A.C., and the Mexico Climate Initiative.



# 01. Thematic Social Investment Funds

In 2025, through our Thematic Fund focused on decent work, Comunalía partnered with two strategic funders to channel **\$172,024.00 USD** toward entrepreneurship training that builds technical and soft skills and expands access to marketing channels.

As part of this strategy, we launched the **2025–2027 Community Action Fund** with two initiatives:



**Building Livelihoods**, in collaboration with the Malinalco Community Foundation in the State of Mexico; Corporativa de Fundaciones in Jalisco; Fundación Comunidad in Morelos; and the Potosino Fund in San Luis Potosí, serving 188 people. Thanks to funding from **Promotora Social Mexico**, it serves 188 people.



## MONEX

**“My First Business” / Colab360**, supported by **Banco MONEX** and implemented by the Potosino Fund, focuses on entrepreneurship with a gender perspective and supports 30 women in San Luis Potosí.

## 02. Strategic partnerships to mobilize resources

We participated in the development of the **Mexican Philanthropy Climate Action Initiative**, with the goal of coordinating a unified response from the philanthropic sector to climate change, with an emphasis on adaptation and community resilience.

This initiative was developed in collaboration with the Mexican Center for Philanthropy (Cemefi), Alternativas y Capacidades, the Mexico Climate Initiative (ICM), and Comunalía, and received funding from WINGS' #LiftUpPhilanthropy fund in the amount of **\$61,429 USD**.

As part of this strategy for coordination and resource mobilization, Comunalía channeled **\$35,161 USD** in grants to partner organizations for the implementation of their respective actions.

### The results were:

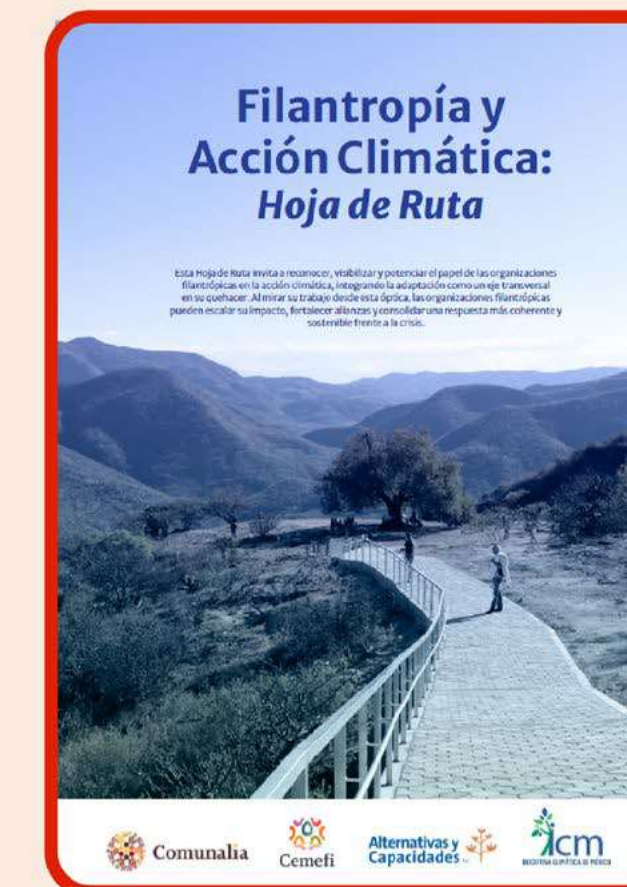


**+85 foundations and corporate organizations**

identified as funders of environmental and climate initiatives in Mexico.

**+45 civil society organizations**

participated in the first national exchange forum, strengthening coordination within the sector.



**A Roadmap:  
Philanthropy and  
Climate Action in  
Mexico,**

with a focus on rights, gender, youth, and nature-based solutions.

The initiative positioned Comunalía and its partners as strategic organizations in the development of collaborative funding mechanisms for community resilience in Mexico.

# 03. Strengthening and Operations Fund

The Strengthening and Operations Fund made it possible to allocate resources to the organizational strengthening of community foundations and to Comunalía's operations, recognizing that having stronger and more sustainable organizations is essential for generating greater impact in communities and mobilizing more resources in local areas.

As part of this strategy, in 2025 we disbursed funds from the first year of the 2025–2027 General Funding multi-year agreement signed with the Charles Stewart Mott Foundation, allocating an investment of

**\$110,000 USD.**

For many years, this strategic partner has supported and promoted the strengthening of community foundations and Comunalía's work in Mexico.



*Nick Deychakiwsky,  
Senior Program  
Officer Civil Society,  
Charles Stewart Mott  
Foundation*

## In the words of our partners

“Being a Comunalia donor through PSM has been a deeply enriching experience. From the very beginning, we’ve encountered great openness and a genuine willingness to collaborate, which has strengthened the trust between our two organizations. Getting to know the entire team and gaining a deep understanding of their vision and approach to work has allowed us to build a close, long-term relationship. This not only facilitates our current collaboration but also opens up the possibility of conceiving and developing future projects together with a systemic approach.”

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**Isabella Castro**

Social Investment Thematic Leader at Promotora Social Mexico





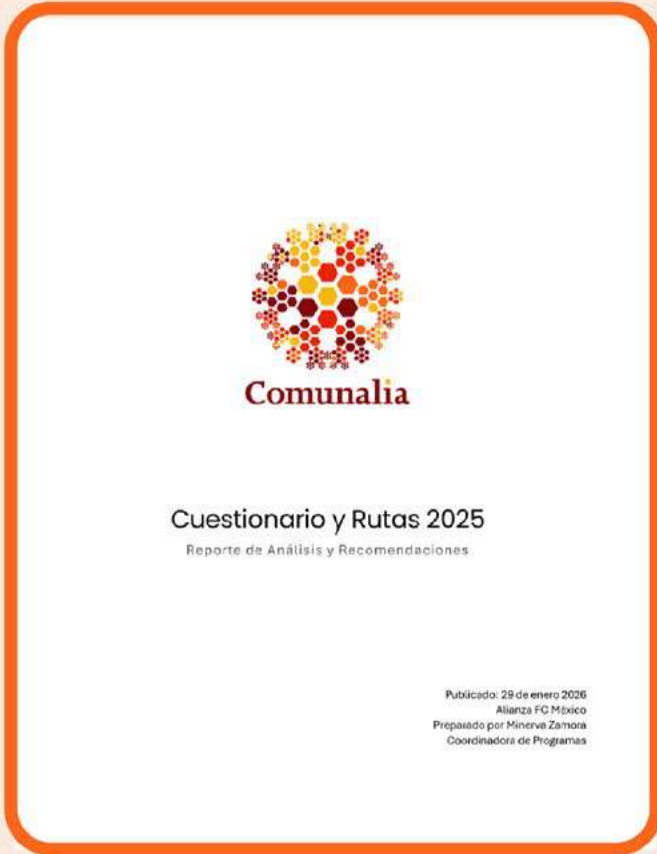
STRATEGIC LINE

# **We raise awareness of and promote the work of community foundations**

We manage knowledge and evidence to document, measure, and disseminate the practices of community foundations as a vehicle for territorial development, and we highlight their value to key stakeholders in the ecosystem in order to influence policies, agendas, and strategic partnerships.

# A look at our movement and impact

To gain a comprehensive view of the contribution of the community foundation movement, we implemented the 2025 Comunalía Annual Questionnaire, with the participation of all 17 community foundations.



Report: Annual Questionnaire and Pathways 2025

This exercise allowed us to identify organizational capacities and the degree to which the characteristics of the community foundation model have been adopted, as well as to access essential information about their operations and results.

Based on the analysis, we compiled a database that led to the creation of the **Community Foundations Impact Dashboard**, a new tool that allows users to view and consult aggregated information by foundation, which will be updated annually.

This tool strengthens evidence-based decision-making, as well as the movement’s transparency and accountability.



Access the dashboard

# Participation in national and international events

At Comunalia and our partner organizations, we engage in and promote key forums and platforms for coordination, learning, and advocacy—both nationally and internationally—with the goal of strengthening the presence and standing of the community foundation movement.

## National Events

### Connecting Communities in the Americas

With the goal of exchanging best practices in institutional strengthening, governance, and financial sustainability, we welcomed representatives from the support and service organizations TerritoriA (Colombia) and Red Comuá (Brazil) to Mexico City from February 3 to 5.

As part of this initiative, we visited the Causa Querétaro Foundation and the Malinalco Community Foundation, promoting peer learning and the exchange of on-the-ground experiences.



Visit to the Fundación Causa Querétaro.

# Community Foundations Forum: Alliance for the Future of Migration

In collaboration with Corporativa de Fundaciones and Connecting Communities in the Americas (CCA), we organized this forum in Mexico City on February 6–7 with the aim of developing a shared agenda between community foundations and specialized organizations to address the challenges of human mobility.

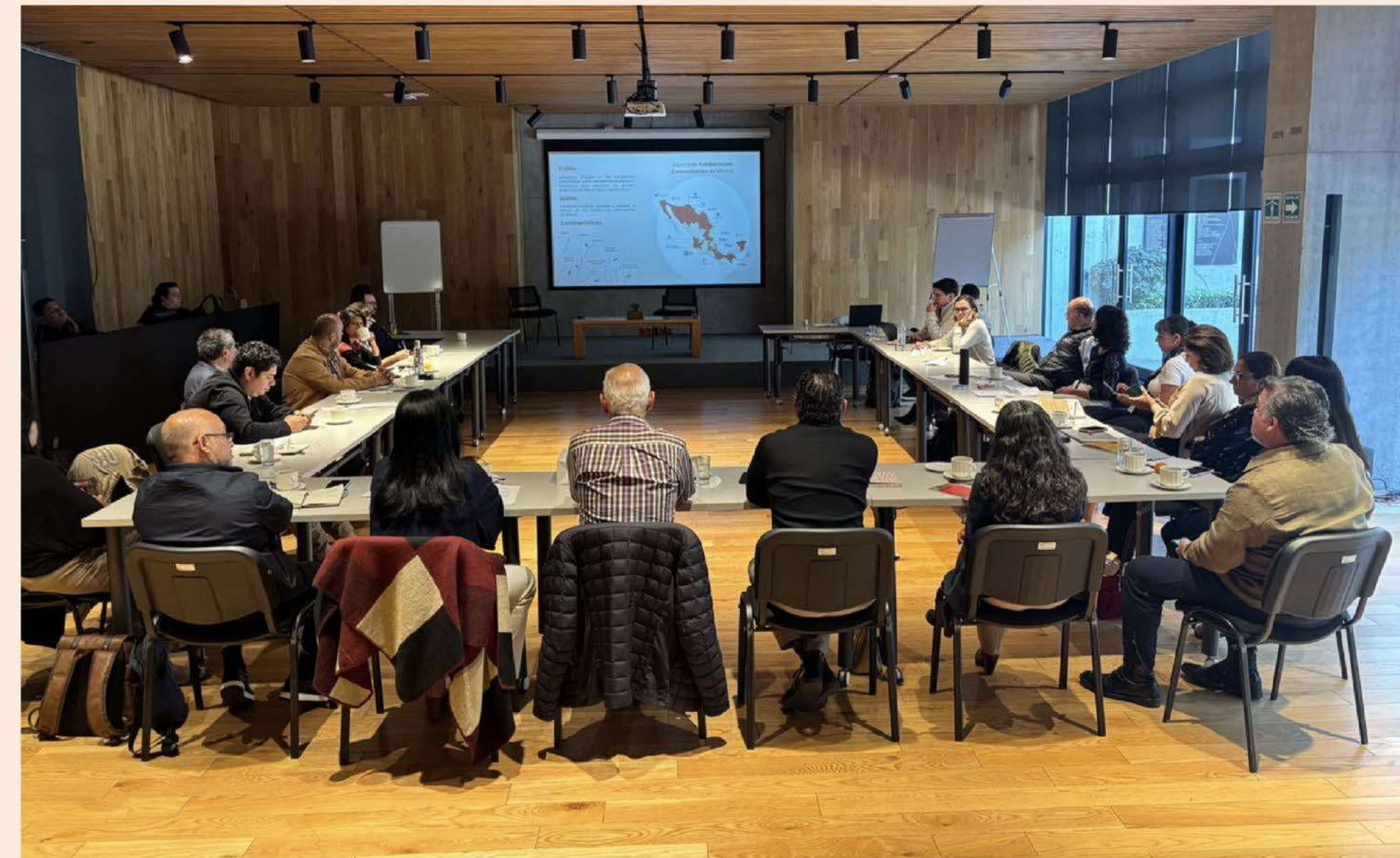


## ARRECIFE Meeting

As part of the Organizing Committee, we participated in this learning forum for foundations and social investors on February 27–28, during which we drafted the **ARRECIFE Manifesto**, aimed at formalizing and deepening commitments to cross-institutional collaboration.

## Meeting with Cemefi Members

Together with representatives from the alliance's community foundations, we participated in this event on September 11 to strengthen ties with key players in philanthropy at the national level and position our social investment strategy with local impact.



## Annual Meeting of Community Foundations

To define joint strategies for institutional strengthening, financial sustainability, and the public positioning of the community foundation movement in Mexico, Comunalía organized the Annual Meeting of Community Foundations in Mexico City on October 30 and 31, bringing together representatives from the alliance's 17 member organizations.

This event also allowed us to strengthen peer learning and promote reflection on the national and international context of civil society.

# International events

## Study visit to Eastern Europe

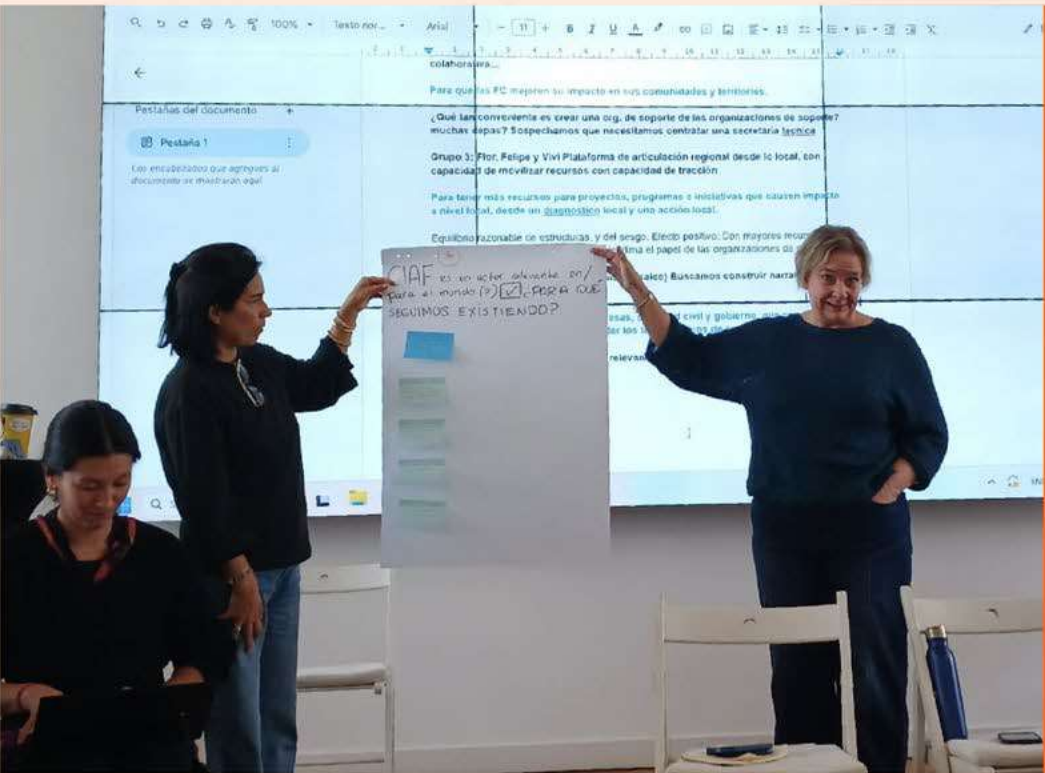
As part of the Ibero-American Community Learning Network on Community Philanthropy (CIAF) and thanks to funding from WINGS, we participated in a study visit focused on the implementation of the community foundation model in Eastern Europe.

As a support and services organization (OSS), Comunalía represented Mexico in this exchange, with the goal of strengthening our organizational capacities through international learning.

During the trip, we held meetings with:



Roots and Wings (OSS) and the Budapest Community Foundation, in **Hungary**.



The Stara Pazova Community Foundation and the Trag Foundation (OSS), in **Belgrade, Serbia**.



The Timisoara Community Foundation and the Valcea Community Foundation, in **Timisoara and Targu Jiu, Romania**, respectively.



## Infrastructures for the Future

We participated in the Global Community Foundations Summit, organized by Inspire with support from the Mott Foundation in Bucharest, Romania, from April 8 to 10.

The lessons learned about capacity building in incubation, network governance, and the development of philanthropic ecosystems were integrated into our strategy for expanding the model in Mexico.



## Learning exchange between Colombia and Mexico

Thanks to funding from Connecting Communities in the Americas (CCA), we visited the support and services organization TerritoriA in Bogotá, Colombia, from July 30 to August 1, for a learning exchange focused on sharing organizational assessment methodologies, models for supporting regional foundations, and financial sustainability strategies.

The goal of this exchange was to identify best practices and explore opportunities to develop joint tools, strengthen regional support capacities, and promote the creation of new community foundations in Mexico and regional foundations in Colombia.



# Communications and Positioning

We strengthened our communication strategy by **updating our visual identity, redesigning our website, and defining a narrative approach** aimed at positioning the community foundation movement in Mexico more clearly.

As part of this process, we produced an institutional video and created content for social media, newsletters, presentations, and the 2024 Annual Report.

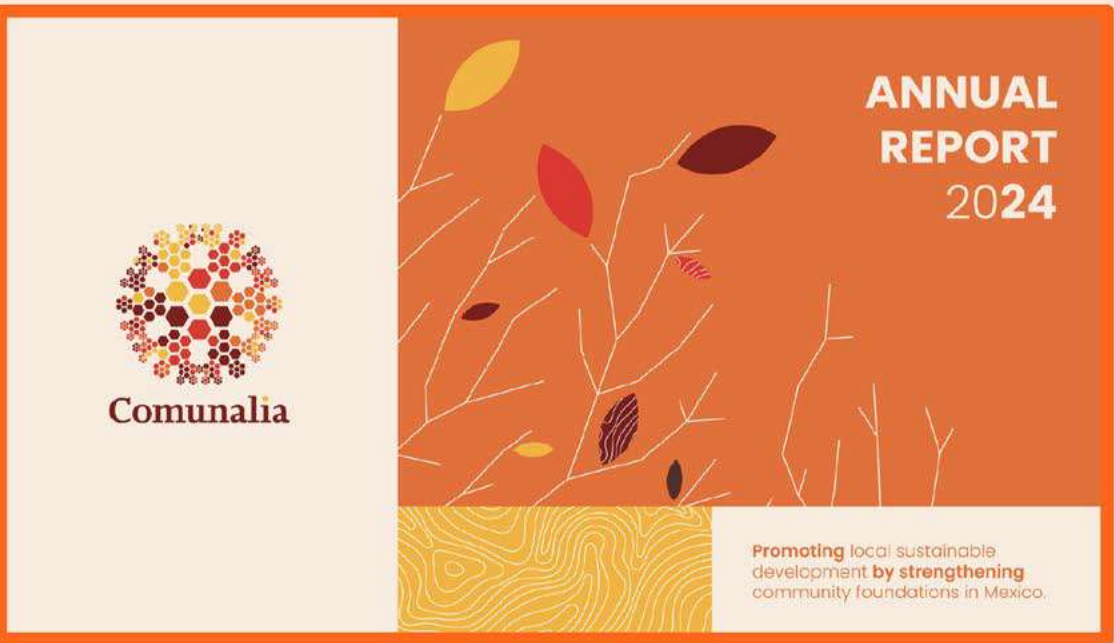
These efforts helped expand the reach of our communication platforms, yielding the following results:

|                                                                                     | Reach  | Reach percentage | Followers | Followers percentage |
|-------------------------------------------------------------------------------------|--------|------------------|-----------|----------------------|
|  | 70,054 | +37%             | 3,860     | +4%                  |
|  | 39,836 | +51%             | 4,002     | +17%                 |
|  | 36,219 | +97%             | 1,450     | +14%                 |

## Video from the organization



## Annual Report in spanish and english



3  
mailings  
to a list of  
600  
contacts  
with an average  
open rate of  
52.5%



### Alianza de Fundaciones Comunitarias de México

Promovemos la inversión social estratégica desde lo local para generar desarrollo sostenible.



**Fortalecemos, conectamos y visibilizamos** el trabajo de las fundaciones comunitarias quienes trabajan desde sus territorios para construir un país más justo y equitativo.

**14 años** promoviendo la inversión social.

#### Nuestra propuesta de valor

Ofrecemos un vehículo de inversión social con impacto medible y sostenible que canaliza recursos hacia proyectos diseñados y liderados desde las comunidades.

Con el fortalecimiento de las fundaciones comunitarias **contribuimos al desarrollo sostenible liderado por y desde el territorio**, integrando el compromiso de nuestros inversionistas sociales.



**+\$900**  
millones de pesos movilizados anualmente, impactando a 600 mil personas en el país.

#### ¿Qué nos distingue?

**Territorialidad y pertinencia.** Las fundaciones comunitarias conocen de primera mano los retos, actores y oportunidades locales.

**Enfoque de desarrollo y filantropía comunitaria.** Todos los proyectos de inversión social están alineados con una visión comunitaria.

**Fortalecimiento.** Potenciamos capacidades operativas, estratégicas y financieras de las fundaciones quienes operan desde y para sus territorios asegurando pertinencia, confianza y participación comunitaria.

**Coinversión.** Maximizamos el impacto con una perspectiva integral al canalizar recursos hacia las comunidades mediante las fundaciones comunitarias, con la participación de donantes, sector privado, gobierno y organizaciones civiles.

**Alianzas con propósito.** Diseñamos soluciones a la medida de cada objetivo de inversión social, alineadas al contexto territorial.

El cambio comienza en lo local, crece y se multiplica cuando unimos esfuerzos.

Contáctanos: [direccion@comunalia.org.mx](mailto:direccion@comunalia.org.mx) | Conócenos: [www.comunalia.org.mx](http://www.comunalia.org.mx)



### Invierte en el desarrollo con enfoque local

Al invertir con enfoque local, impulsas territorios más fuertes y comunidades resilientes.

#### 1. Fondo de fortalecimiento para las Fundaciones Comunitarias

Impulsa las capacidades operativas y estratégicas de las **fundaciones comunitarias**, fortaleciéndolas individual y colectivamente, permitiéndoles ser más efectivas y resilientes para convertirse en un **aliado confiable de los inversores sociales en México** interesados en financiar proyectos locales.

Estos proyectos están basados en los hallazgos de los **diagnósticos comunitarios** donde participan las distintas voces de los territorios, consolidando mapeos de actores estratégicos e instalando capacidades en la comunidad con un enfoque en filantropía comunitaria.



#### 2. Fondos temáticos de inversión social

Permiten canalizar recursos hacia proyectos estratégicos en los temas de **salud, educación, trabajo digno, desarrollo económico, migración y adaptación al cambio climático**, con un enfoque transversal en desarrollo y filantropía comunitaria.

Mediante dos alternativas:

- **Acceso a proyectos estratégicos** de las fundaciones comunitarias codiseñados con aliados locales.
- **Diseño e implementación de convocatorias** de inversión social personalizadas con base a los intereses del donante, dirigida a organizaciones locales.



#### 3. Servicios de localización

Con asesoría experta y conexión territorial, diseñamos e implementamos proyectos alineados a tu Responsabilidad Social Empresarial, mediante un proceso integral:

- **Diagnóstico comunitario**
- **Mapeo de actores clave** del territorio
- **Co-diseño** de proyectos con enfoque en desarrollo y filantropía comunitaria
- **Seguimiento, monitoreo y rendición** de cuentas.



Invierte, construye alianzas sólidas, transforma comunidades y sé parte del movimiento que apuesta por comunidades sostenibles.

Contáctanos: [direccion@comunalia.org.mx](mailto:direccion@comunalia.org.mx) | Conócenos: [www.comunalia.org.mx](http://www.comunalia.org.mx)

## In the words of our allies

"I was invited by Comunalía to learn about the work they do throughout the country through the Community Foundations movement. We visited various initiatives alongside the Oaxaca Community Foundation, the COMUNIDAR Foundation, and the Puebla Community Foundation. Honestly, what I experienced was a powerful example of social commitment and transformation. Each meeting was an opportunity to hear firsthand how they work alongside their communities, strengthening ties and generating collective solutions. At the Public-Private LAB, we are committed to promoting this model in Argentina, convinced that the solutions to the challenges we face always emerge from the community itself."

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**Javier Tarulla**

Director of the Public-Private LAB

Support and Services Organization of Argentina





STRATEGIC LINE

# **We strengthen Comunalia and its members**

We support Comunalia as an organization and strengthen its work as an alliance. We build the organizational and technical capacities of our members and support the adoption of the community foundation model, while promoting the creation of new community foundations.

# Capacity building

At Comunalia, we work to strengthen the organizational and technical capacities of the alliance’s member organizations, promoting their adoption of the characteristics of the Community Foundations model.

To this end, we develop an annual capacity-building strategy with a range of services that integrates individual and collective actions:

## Individual capacity building.

We facilitate access to technical consulting, grants, internships, and exchange programs for Community Foundations through direct grants from Comunalia.

## Collective capacity building.

We hire expert consultants to develop communities of practice, webinars, and specialized workshops that address the collective learning needs of Community Foundations.

Through the implementation of the 2025 Annual Questionnaire, we generated the **2025 Capacity-Building Report**, as well as the **2025 Questionnaire and Pathways**, enabling us to assess the level of adoption of the model’s characteristics and the co-creation **of the 17 customized work pathways** tailored to each foundation’s context, level of development, and mission.

Comunalia

## Cuestionario y Rutas 2025

Reporte de Análisis y Recomendaciones

Comunalia

## Reporte de fortalecimiento 2025

Actividades, asistencia y evidencia de valor en la alianza Comunalia

### Contenido:

|                                                            |   |
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| Introducción.....                                          | 2 |
| Presentación de la oferta y uso.....                       | 3 |
| Oferta y acciones generadas.....                           | 3 |
| Participación y uso de apoyos por fundación comunalia..... | 4 |

## "Fundación Comunitaria Ejemplo"- Prioridades de Fortalecimiento para 2026

| 1. Recursos Humanos                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|-----------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.1 RRHH- Procesos de Recursos Humanos                          | Va a haber muchos cambios, aprovechar para aterrizar ese orden, (Espacio de fortalecimiento con Río Arroyo). Integraremos al proceso de "evaluación" del personal metas de capacitación y formación para el puesto, esto nos permitirá integrar a la planeación operativa anual y al presupuesto anual estos compromisos, así como tener una forma de registrar la relación inversión-beneficio entre la formación del equipo operativo y el desempeño y alcances de objetivos de cada área. |
| 1.2 RRHH- Administración de los Recursos Humanos                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 2. Monitoreo, Evaluación y Aprendizaje                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 2.1 MEL- Herramientas y procesos para el monitoreo y evaluación | Se hace a nivel proyectos, se reporta a los donantes a nivel proyectos, pero hace falta integrarlo a una narrativa de la fundación (alineando todas las visiones). Con la planeación estratégica habrá un primer ejercicio y de cómo implementarlo en el POA. A partir de esto, buscarán construir un sistema de MEL a nivel de los fondos y de la fundación. Esta información pueda contribuir para la comunicación y procuración a nivel FC.                                               |
| 2.3 MEL- Gestión del Conocimiento                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 4. Sostenibilidad Financiera                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| General                                                         | No está muy bien definido qué necesitan (aunque es un tema muy prioritario). Comienzan a trabajar entre equipo y consejo para crear un plan de procuración. Si saliera una oportunidad desde Comunalia, habría interés en participar. "Diversificación de ingresos"                                                                                                                                                                                                                          |
| 12. Gobernanza                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 12.1 Procedimientos de Órgano de Gobierno                       | Fortalecimiento del Consejo Directivo Acompañamiento al consejo, conversaciones 1.1, Generar procesos para inducción a nuevos consejeros, Mejorar la autogestión del consejo, que no dependa de la iniciativa de la dirección, Formalizar su participación sin que se sienta invasivo.                                                                                                                                                                                                       |
| 12.2 Participación del Órgano de Gobierno                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

| Capacidad o Característica                                                                                                                                       | Pregunta | Respuesta FC                                                                                                                                                                                                                    | Valor FC | Promedio a por región | Es prioridad para 2026 | Para el final del 2026, quisiéramos lograr:                                                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-----------------------|------------------------|--------------------------------------------------------------------------------------------------------------|
| Fundación Comunitaria "Fundación Comunitaria Ejemplo"                                                                                                            |          |                                                                                                                                                                                                                                 |          |                       |                        |                                                                                                              |
| 1. RRHH Promedio                                                                                                                                                 |          |                                                                                                                                                                                                                                 |          | 2.22                  | -                      | Va a haber muchos cambios, aprovechar para aterrizar ese orden, (Espacio de fortalecimiento con Río Arroyo). |
| Promedio- 1. RRHH- Procesos de Recursos Humanos                                                                                                                  |          |                                                                                                                                                                                                                                 |          | 2.00                  |                        |                                                                                                              |
| 1.01- Cuentan con procesos de gestión de los Recursos Humanos: a) Plan de RH, b) Políticas y procedimientos, c) Descripciones de puesto.                         |          | Si (más del 80%)                                                                                                                                                                                                                | 3        |                       |                        |                                                                                                              |
| 1.02- Realizan procesos de evaluación de desempeño anuales para el personal                                                                                      |          | Parcialmente o no actualizado                                                                                                                                                                                                   | 2        |                       |                        |                                                                                                              |
| 1.03- Cuentan con mecanismos que registran la opinión y sugerencias de mejora del personal.                                                                      |          | No (menos de 50%)                                                                                                                                                                                                               | 1        |                       |                        |                                                                                                              |
| 1. En cuanto a estos elementos de Procesos de Recursos Humanos, menciona puntualmente los que les faltan (utiliza los números de las preguntas de esta sección): |          | Estamos trabajando en la documentación y actualización de las políticas de Talento humano en el manual de administración (contratación, inducción, evaluación), ya contamos con perfiles y descripción de puestos actualizados. |          |                       |                        |                                                                                                              |
| Promedio- 1. RRHH- Administración de los Recursos Humanos                                                                                                        |          |                                                                                                                                                                                                                                 |          | 2.30                  |                        |                                                                                                              |
| 1.04- Cuenta con la descripción del puesto, para todos los cargos.                                                                                               |          | Si (más del 80%)                                                                                                                                                                                                                | 3        |                       |                        |                                                                                                              |
| 1.05- Cuenta con suficientes empleados para realizar las funciones de la FC.                                                                                     |          | Si (más del 80%)                                                                                                                                                                                                                | 3        |                       |                        |                                                                                                              |
| 1.06- Cuenta con un programa de desarrollo/plan de carrera para el personal.                                                                                     |          | No (menos del 50%)                                                                                                                                                                                                              | 1        |                       |                        |                                                                                                              |
| 1.07- Ofrece anualmente capacitación para el personal.                                                                                                           |          | Si (más del 80%)                                                                                                                                                                                                                | 3        |                       |                        |                                                                                                              |

To support individual and collective empowerment, we raised

**\$217,500.65 USD.**

| Results of the use of grants provided by Comunalia. |                                                       |                            |              |                          |                        |                                      |                                           |                                                            |                           |
|-----------------------------------------------------|-------------------------------------------------------|----------------------------|--------------|--------------------------|------------------------|--------------------------------------|-------------------------------------------|------------------------------------------------------------|---------------------------|
| Community foundation                                | Technical Assistance, Vital Signs, and Giving Circles | Scholarships / Internships | Peer Support | Comunalia Annual Meeting | Resources for Projects | Community of Practice for Management | Community of Practice for Program Leaders | Sustainability Information Standards Community of Practice | Total resources delivered |
| Amigos de San Cristóbal                             |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$5,254                   |
| Fundación Cozumel                                   |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$8,456                   |
| Fundación Comunitaria Oaxaca                        |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$8,935                   |
| FESAC                                               |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$4,910                   |
| FEYAC                                               |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$6,918                   |
| Fundación COMUNIDAR                                 |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$6,656                   |
| Fundación Comunitaria Malinalco                     |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$36,552                  |
| Fundación Comunidad                                 |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$34,915                  |
| Fundación Causa Querétaro                           |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$9,274                   |
| Fundación Comunitaria Puebla                        |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$5,717                   |
| Fondo Potosino de Inversión Social                  |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$43,183                  |
| Corporativa de Fundaciones                          |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$30,879                  |
| Fundación Punta de Mita                             |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$576                     |
| Fundación Merced Coahuila                           |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$1,637                   |
| Fundación Internacional de la Comunidad             |                                                       |                            |              |                          |                        |                                      |                                           |                                                            | \$982                     |
| FECHAC                                              |                                                       |                            |              |                          |                        |                                      |                                           |                                                            |                           |
| Fundación Paso del Norte                            |                                                       |                            |              |                          |                        |                                      |                                           |                                                            |                           |
| Total                                               | \$55,003                                              | \$7,892                    | \$3,839      | \$7,092                  | \$131,017              | \$3,164                              | \$3,164                                   | \$6,328                                                    | \$217,500.65              |

Funds provided in cash to community foundations for individual capacity building.

Funds invested by Comunalia through payments to consultants for collective capacity building.

Funds secured by Comunalia and provided to community foundations for project implementation.

**Note: All amounts are presented in U.S. dollars (USD) and were converted using an average exchange rate of MXN 18.33 per USD.**

# Vital Signs

## Community Diagnostic

We support community foundations in implementing Vital Signs, a global initiative led by Community Foundations of Canada that generates reliable information to help understand local realities and guide decision-making in response to the challenges facing communities.

As a result, our community foundations published their Vital Signs Reports:



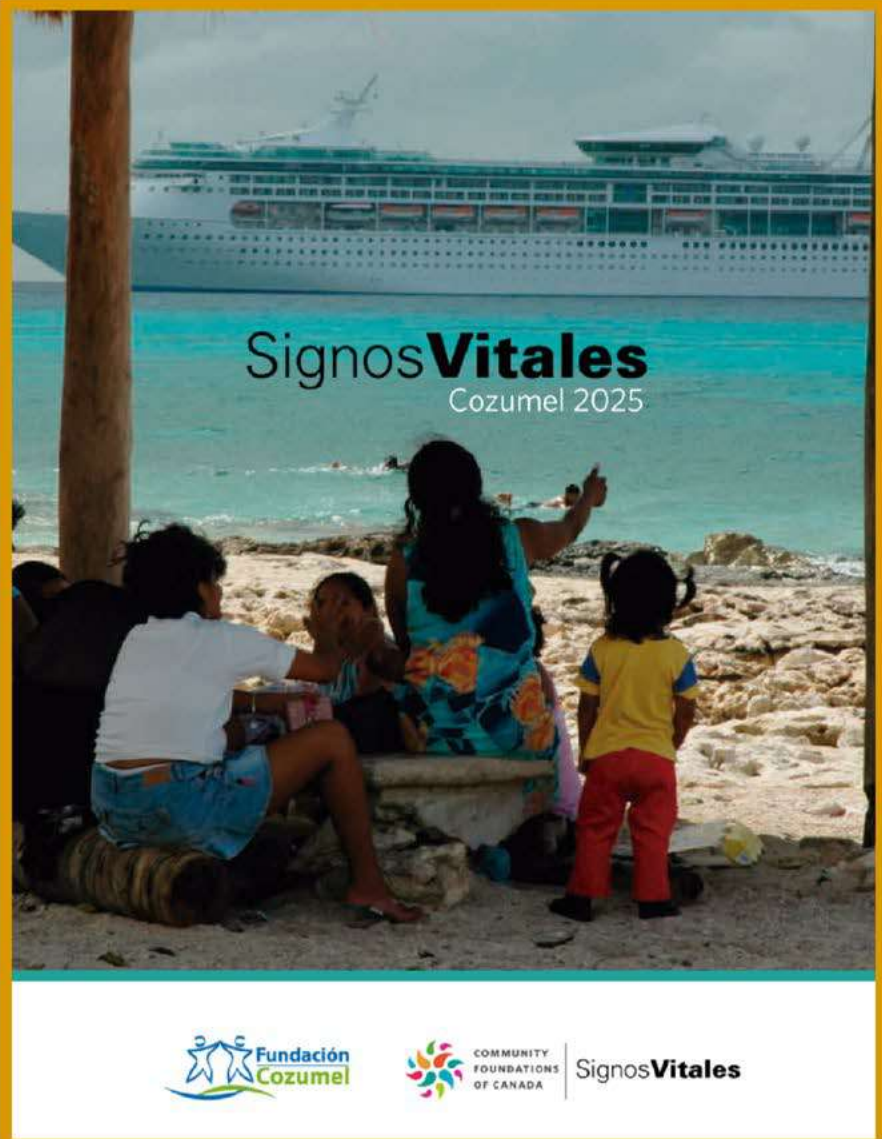
Read the report here



Read the report here



Read the report here



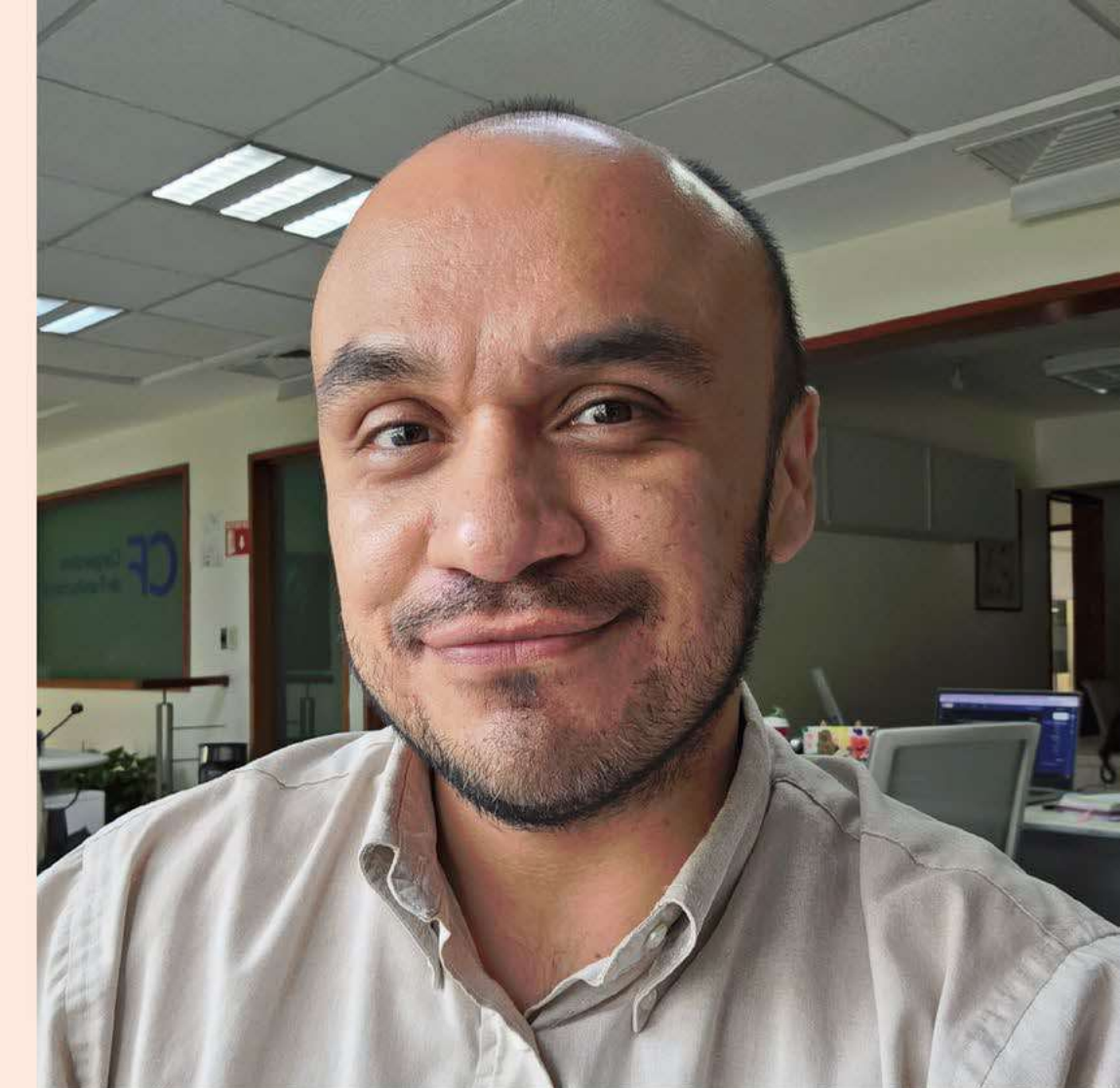
Read the report here

# In the Words of Community Foundations

“Participating in Comunalía’s community of practice has been a key catalyst for my professional growth. Peer-to-peer exchanges with coordinators from other community foundations have allowed me to broaden my strategic vision and adopt best practices at the local level.

Through dialogue and collective learning, I have strengthened my leadership and collaborative management skills. This space not only offers technical solutions but also builds an invaluable support network that drives our ability to generate systemic social impact”.

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**CF** Corporativa  
de Fundaciones

**Francisco Franco**

Coordinator of Capacity Building and Cooperation at Corporativa de Fundaciones



# New Community Foundations

We identified civil society organizations and advocacy groups interested in the model to promote the expansion of the community foundation movement in Mexico. Through meetings and learning opportunities, we were able to better understand the profiles and potential of organizations interested in joining our network.

The result of this effort was the formal integration of the **Fundación Paso del Norte**, based in Ciudad Juárez, Chihuahua, into the Alliance.

¡Welcome!



Founded in 2015, this organization brings extensive experience in resource mobilization, philanthropy promotion, and social leadership—particularly in health and quality of life. It works alongside civil society organizations, businesses, donors, and public institutions to generate community-driven solutions.

# In the words of Community Foundations

“Our membership in Comunalía has been extremely positive and enriching; in a very short time, we have received valuable support from the alliance’s coordination team and access to various services that strengthen our institutional work. Likewise, the exchange with other community foundations has allowed us to learn from their programs, tools, methodologies, and best practices, which directly contribute to increasing our foundation's impact.”

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**Karen Yarza**

Director of the Fundación Paso del Norte



# Financial stewardship

## INCOME

\$278,074 USD

69%

\$191,104.38

National and International Donations

14%

\$39,838.03

Membership

17%

\$47,131.50

Resources financial optimization

## EXPENSES

\$550,550 USD

49%

\$271,965.58

Program Expenses

2%

\$10,931.71

Operating Expenses

5%

\$27,240.43

Administrative Expenses

44%

\$240,412.05

Grants Awarded

# Partners

*The work of Comunalia and its member community foundations is made possible by the trust and support of:*



# Allied institutions



## Board of directors



**Luis Ruiz Saucedo**  
President.



**Cristina Frey**  
Member.



**Alberto Cárdenas Aldrete**  
Secretary.



**Erik Bruce Friend Drake**  
Member.



**David Pérez Rulfo**  
Treasurer.



**Alejandra Rivera Casillas**  
Member.

We thank **Carlos García Miranda** for his leadership and commitment  
as President of Comunalía from May 2023 to November 2025.

## Team



**Daniella Undreiner**  
Executive Director.



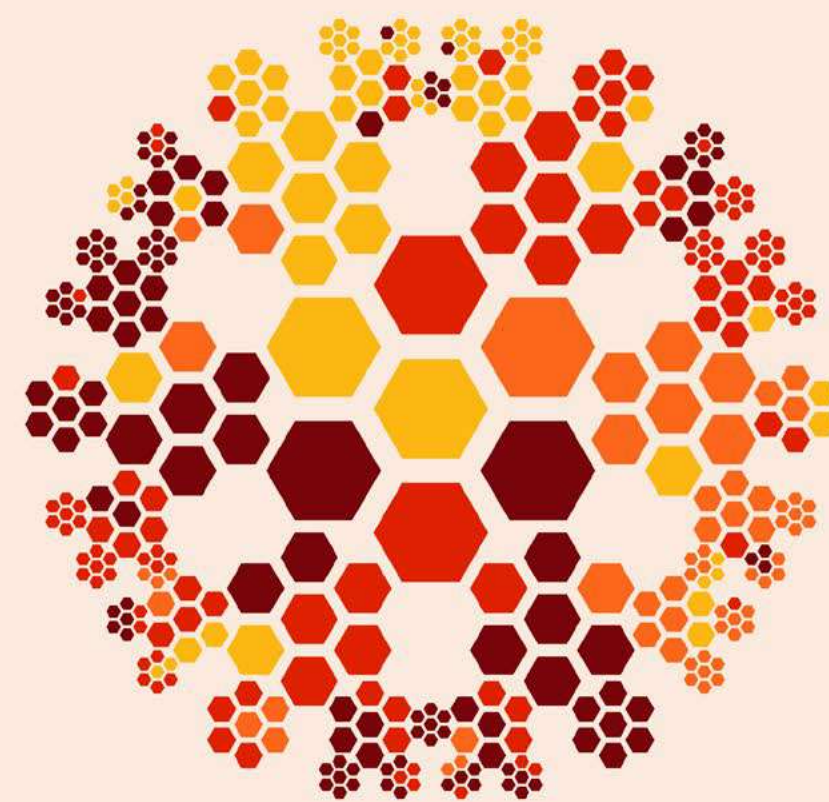
**Raquel Maldonado**  
Administrative Assistant.



**Minerva Zamora Domínguez**  
Programs Coordinator.



**Anakaren Perales**  
Institutional Development and  
Connections Coordinator.



# Comunalia



@Comunalia

## LOCATION

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